inFocus Strategic Thinking Quick-Check: Key Components of Your Plan

Envisioning Phase

- o Priority Statement
 - current reality + future trend
 - recommend 3-5 per institution
- o Strategic Theme
 - developed from priority statements
 - "bucket" two to three word description

Planning Phase

- Objective
 - "output" of the priority statement and strategic theme from Envisioning
 - represents intended outcomes
 - similar to a goal statement
 - one per priority statement
 - answers the question "how will we achieve the priority?"
- o Critical Initiative
 - evidence-based practices
 - guide the implementation of actions
 - answers the question "what we'll do..."
 - will have multiple per objective
- o Intended outcomes
 - aligned to one critical initiative
 - answers the question "what will we strive to achieve from the critical initiative?"
- Key Measures
 - indicators that track the progress of each critical initiative
 - can have multiple to measure each critical initiative
 - are not stated like "60% of students.."
 - answers the question "how we'll know if we're achieving the objective"

Implementing Phase

- Activities
 - break down critical initiatives into actionable activities
 - how the critical initiative will be approached or implemented
- Activity Measure
 - linked to specific activities within critical initiatives
 - source of data
 - evaluates the effectiveness of activities in completing the work of critical initiatives



